HORIZON 2020:
LE AZIONI MARIE SKŁODOWSKA-CURIE

Marco Ferraro
National Contact Point Horizon 2020 - Marie Skłodowska-Curie Actions,
ERC
## Horizon 2020

### Excellent science
- European Research Council
- Future and Emerging Technologies
- Marie Skłodowska-Curie actions
- European Research Infrastructures, including e-Infrastructures

### Industrial leadership
- Leadership in enabling and industrial technologies
- Information and Communication Technologies
- Nanotechnologies, Advanced Materials, Advanced Manufacturing and Processing, and Biotechnology
- Space
- Access to risk finance
- Innovation in SMEs
  - The SME Instrument
  - The Eurostars programme

### Societal challenges
- Health, demographic change and wellbeing
- Food security, sustainable agriculture and forestry, marine and maritime and inland water research and the bioeconomy
- Secure, clean and efficient energy
- Smart, green and integrated transport
- Climate action, environment, resource efficiency and raw materials
- Europe in a changing world - inclusive, innovative and reflective societies
- Secure societies - protecting freedom and security of Europe and its citizens.

### Fast Track to Innovation Pilot (2015-2016)

### Spreading Excellence and Widening Participation

### Science with and for Society

### European Institute of Innovation and Technology (EIT)

### Euratom
Mobility

3 “i”

- International
- Interdisciplinary
- Intersectorial
Definitions

Participants are organisations from the academic or the non-academic sector. These two sectors are defined as follows:

**Academic sector**
- public or private HEI awarding academic degrees,
- public or private non-profit research organisations,
- international European interest organisations

**Non-academic sector**
- any socio-economic actor not included in the academic sector definition

**Inter-sector collaboration**
# Definitions

**Beneficiaries**

*Beneficiaries* are the legal entities that **sign the grant agreement** and have the responsibility for the proper implementation of the action. They contribute directly to the implementation of the research, transfer of knowledge and training activities.

**Partner organisations**

Partner organisations are institutions that provide additional training and host the researcher during secondments. The partner organisations do not recruit any researchers and **do not sign the grant agreement**. As such, partner organisations **cannot directly claim any costs** from the action.
Researchers

Early-stage researchers (ESR)

≤ 4 years *full-time equivalent* research

or

Experienced researchers (ER)

≥ 4 years *full-time equivalent* research experience

*Full-time equivalent research experience* is measured from the date when a researcher obtained the degree which would formally entitle him or her to embark on a doctorate.
Bottom-up approach

Research fields are freely chosen by the applicants, except:

- research activity aiming at human cloning for reproductive purposes
- research activity intended to modify the genetic heritage of human beings which could make such changes heritable
- research activities intended to create human embryos solely for the purpose of research or for the purpose of stem cell procurement, including by means of somatic cell nuclear transfer
- areas of research covered by the EURATOM Treaty
Research and Innovation Staff Exchange (RISE)
Research & Innovation Staff Exchange (RISE)

Objective

✓ promote **international and inter-sector collaboration** through research and innovation staff exchanges
✓ foster a shared culture of research and innovation

Scope

✓ International and inter-sector transfer of knowledge and sharing of ideas
✓ Common research and innovation project
✓ Highly skilled research and innovation staff
✓ Within Europe: only inter-sector secondments

Expected Impact

✓ strengthen the interaction between organisations in the academic and non-academic sectors, and between Europe and third countries
RISE partnership

A RISE partnership shall be composed by at least three independent participants established in three different countries and must respect one of the following two conditions:

- two organisations are located in two different Member State (MS)/Associated Country (AC) and one organisation is located in a Third Country (TC), independently from the sector they belong to,

  or

- if all three independent organisations are from MS/AC, at least one organisation should be from the academic sector and one from the non-academic sector.

Above these minimum requirements additional organisations established in MS/AC and/or in other third countries can participate

Therefore, the partnerships in RISE can be set up along either an international or an intersectoral dimension or a combination of both.
RISE partnership

Example no.1

The European dimension allows only intersectoral secondments.

The international dimension does not exclude exchanges within the same sector.

Non-Academic Sector

Academic Sector

Academic Sector or Non-Academic Sector

Example of partnerships between Germany and Argentina.
RISE partnership

Example no.2

The European dimension allows only intersectoral secondments.
List of TC eligible for funding

Afghanistan, Algeria, American Samoa, Angola, Argentina, [Armenia], Azerbaijan, Bangladesh, Belarus, Belize, Benin, Bhutan, Bolivia, Botswana, Burkina Faso, Burundi, Cambodia, Cameroon, Cape Verde, Central African Republic, Chad, Chile, Colombia, Comoros, Congo (Democratic People's Republic), Congo (Republic), Costa Rica, Côte d’Ivoire, Cuba, Djibouti, Democratic People's Republic of Korea, Dominica, Dominican Republic, Ecuador, Egypt, El Salvador, Eritrea, Ethiopia, Fiji, Gabon, Gambia, Ghana, Grenada, Guatemala, Guinea, Guinea-Bissau, Guyana, Haiti, Honduras, Indonesia, Iran, Iraq, Jamaica, Jordan, Kazakhstan, Kenya, Kiribati, Kosovo*, Kyrgyz Republic, Lao, Lebanon, Lesotho, Liberia, Libya, Madagascar, Malawi, Malaysia, Maldives, Mali, Marshall Islands, Mauritania, Mauritius, Micronesia, Mongolia, Morocco, Mozambique, Myanmar, Namibia, Nepal, Nicaragua, Niger, Nigeria, Pakistan, Palau, Palestine, Panama, Papua New Guinea, Paraguay, Peru, Philippines, Rwanda, Samoa, Sao Tome and Principe, Senegal, Seychelles, Sierra Leone, Solomon Islands, Somalia, South Africa, South Sudan, Sri Lanka, St. Kitts and Nevis, St. Lucia, St. Vincent and the Grenadines, Sudan, Suriname, Swaziland, Syrian Arab Republic, Tajikistan, Tanzania, Thailand, Timor-Leste, Togo, Tonga, Turkmenistan, Tuvalu, Uganda, Uruguay, Uzbekistan, Vanuatu, , Venezuela, Vietnam, Yemen, Zambia, Zimbabwe
Secondments

Duration of support: 1-12 months

Secondments may be split into several stays not exceeding 12 months in total and not going beyond the project duration. The splits must be justified and considered beneficial for the transfer of knowledge activities.

The exchanged staff members* should be guaranteed full reintegration into the sending institution thus maximising the impact of the action for knowledge sharing and long-term collaboration.

*Staff members in RISE are researchers (ESR and ER), innovators, administrative, managerial and technical staff supporting the research and innovation activities of the project. They shall be actively engaged in or linked to research and/or innovation activities for at least six months (full-time equivalent) at the sending institution prior to the first period of secondment. Secondments in RISE are not subject to the mobility rules.
Eligible Researchers

The seconded staff member shall be devoted **full-time** to the project during the secondment period. The beneficiary and the staff member cannot be bound by other contractual arrangements which prevent the fulfilment of this obligation.
Support for the exchanges between institutions in the EU Member States and Associated Countries covers only inter-sector secondments.

Exchanges with institutions from third countries can be inter-sector secondments as well as secondments within the same sector.

No secondments between institutions located in third countries or within the same EU Member State or Associated Country can be supported.
Eligibility of the secondments

A secondment is eligible if the maximum duration of a secondment is 12 months and the minimum duration is 1 month for an individual staff member.

However, a secondment may be split into several stays (by the same staff member from the same sending organisation to the same host organisation) as long as the sum of the duration of all splits is at least 1 month (30 days) and not longer than 12 months and within the duration of the project.

Example (without split):
One researcher is seconded from the beneficiary A in France to the partner C in Argentina for 3 months, to the partner D in Morocco for 7 months and to the beneficiary B in Romania for 6 months. In this case 4 months of secondment will not be eligible for funding since it is beyond the maximum limit of 12 months.

Example (with split):
One researcher is seconded from the beneficiary A in France to the partner C in Argentina for 15 days. This secondment will be eligible for funding only if the same researcher is seconded for at least 15 supplementary days from the beneficiary A in France to the same partner C in Argentina. A secondment of 45 days of the same researcher from the beneficiary A in France to the partner D in Morocco will itself be eligible for funding but cannot be added to the secondment (initial 15 days) in Argentina to reach the minimum duration of one month.
Ineligible secondments

- [...]  
- Secondments between organisations which are not independent from each other;
- Secondments of staff members who do not have the relevant profile for carrying out the activities mentioned in the Part B;
- Secondments not linked to the implementation of the action;
- Secondments which are not executed full-time
- Secondments of staff that benefit from another MSCA grant during the period of exchange:
  - Example: A staff member seconded in RISE while recruited and working in an on-going IF or ITN project;
- Secondments reimbursed by other EU funds (i.e. double funding of same cost items).
The financial contribution to a Marie Skłodowska-Curie RISE project is calculated on the basis of unit costs. A unit cost is a fixed amount per person-month of secondment. The EU contribution is calculated by multiplying the unit costs by the number of completed person-months.
### Award criteria: RISE

<table>
<thead>
<tr>
<th>Excellence</th>
<th>Impact</th>
<th>Quality and efficiency of the implementation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Quality and credibility of the research/innovation project, level of novelty and appropriate consideration of inter/multidisciplinary, intersectional and gender aspects</td>
<td>Enhancing the potential and future career perspectives of the staff members</td>
<td>Coherence and effectiveness of the work plan, including appropriateness of the allocation of tasks and resources</td>
</tr>
<tr>
<td>Quality and appropriateness of knowledge sharing among the participating organisations in light of the research and innovation objectives</td>
<td>Developing new and lasting research collaborations, achieving transfer of knowledge between participating organisations and contribution to improving research and innovation potential at the European and global levels</td>
<td>Appropriateness of the management structures and procedures, including quality management and risk management</td>
</tr>
<tr>
<td>Quality of the proposed interaction between the participating organisations</td>
<td>Quality of the proposed measures to exploit and disseminate the project results</td>
<td>Appropriateness of the institutional environment (hosting arrangements, infrastructure)</td>
</tr>
<tr>
<td>Quality of the proposed measures to communicate the project activities to different target audiences</td>
<td>Competences, experience and complementarity of the participating organisations and their commitment to the project</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Weighting</th>
<th>50%</th>
<th>30%</th>
<th>20%</th>
</tr>
</thead>
</table>

**Priority in case of ex aequo**

| 1 | 2 | 3 |
Letters of commitment

- for each partner organisation established in a Third Country
- an up-to-date letter of commitment,
- signed by its legal representative,
- to demonstrate their real and active participation in the proposed network.

**Reading the Guide for Applicants:**

There will be no possibility to submit the missing letter of commitment at a later stage. **Therefore it is essential for the applicants to collect these letters of commitment in due time and well before the call deadline.**

If the proposal is still retained for funding after the evaluation the budget linked to the secondments of the TC organisation lacking the letter of commitment will be rejected and the total budget of the will be proposal reduced accordingly.
### Call deadlines 2017

**Conditions for the Marie Skłodowska-Curie Research and Innovation Staff Exchange call**

*Opening date(s), deadline(s), indicative budget(s).*

<table>
<thead>
<tr>
<th>Topics (Type of Action)</th>
<th>Budgets (EUR million)</th>
<th>Deadlines</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td><strong>2017</strong></td>
</tr>
</tbody>
</table>

*Opening: 01 Dec 2016*

<table>
<thead>
<tr>
<th>MSCA-RISE 2017 (MSCA-RISE)</th>
<th>80.00</th>
<th>05 Apr 2017</th>
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</thead>
</table>

<table>
<thead>
<tr>
<th>Overall indicative budget</th>
<th>80.00</th>
<th></th>
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</thead>
</table>
Innovative Training Networks (ITN)
Innovative Training Networks (ITN)

Objective

- raise excellence and structure research and doctoral training
- train a new generation of creative, entrepreneurial and innovative early-stage researchers

Scope

- European Training Networks (ETN), European Industrial Doctorates (EID) or European Joint Doctorates (EJD)
- Triple 'i' dimension of mobility and particular focus on innovation skills

Expected Impact

- structure research and doctoral training in Europe
- trigger cooperation and exchange of best practice among participants
- enhance researchers' employability and provide them with new career perspectives
Innovative Training Networks (ITN)

European Training Networks (ETN)
• The most general mode, epitomising the ITN policy objectives
• Does not require mandatory doctoral training but...

European Industrial Doctorates (EID)
• Focus on academic/non-academic collaboration
• Widening fellows’ career horizons

European Joint Doctorates (EJD)
• Promoting greater structural co-operation between universities
• Offering more employment opportunities to fellows
ITN – Main features

- Duration of projects: maximum 4 years
- Support to early-stage researchers only
- Fellowships of 3-36 months
- Maximum 540 researcher-months per consortium (180 for EID with 2 partners)
- Separate multidisciplinary panels for EID and EJD
ITN – Who can apply?

Who can apply?

• Networks of organisations involved in research and (research) training.

What types of organisations can apply?

• Two different types:

  ✓ **Academic sector**: public or private HEI awarding academic degrees, public or private non-profit research organisations, international European interest organisations

  ✓ **Non-academic sector**: any socio-economic actor not included in the academic sector definition
Level of participation

<table>
<thead>
<tr>
<th>Network Status</th>
<th>Minimum Number of Participants</th>
<th>ETN</th>
<th>EID</th>
<th>EJD</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Beneficiary</strong></td>
<td></td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>1 doctoral-degree awarding; 1 non-academic</td>
<td>doctoral degree-awarding</td>
</tr>
<tr>
<td><strong>Partner Organisation</strong></td>
<td>No minimum</td>
<td>No minimum</td>
<td>No minimum</td>
<td></td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>Network Status</th>
<th>Summary of Tasks</th>
<th>Recruitment of Researchers</th>
<th>Training and/or Hosting of Seconded Researchers</th>
<th>Participation in Supervisory Board</th>
<th>Directly Claims Costs</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Beneficiary</strong></td>
<td></td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td><strong>Partner organisation</strong></td>
<td></td>
<td>×</td>
<td>✓</td>
<td>✓</td>
<td>×</td>
</tr>
</tbody>
</table>
## Minimum Country Participation

<table>
<thead>
<tr>
<th>Implementation Mode</th>
<th>Country of beneficiaries</th>
</tr>
</thead>
<tbody>
<tr>
<td>European Training Networks (ETN)</td>
<td>Minimum: 3 different countries: MS or AC</td>
</tr>
<tr>
<td>European Industrial Doctorates (EID)</td>
<td>EID with 2 beneficiaries: Minimum: 2 different countries: MS or AC</td>
</tr>
<tr>
<td></td>
<td>EID &gt; 2 beneficiaries: Minimum: 2 different countries: MS or AC</td>
</tr>
<tr>
<td>European Joint Doctorates (EJD)</td>
<td>Minimum: 3 different countries: MS or AC</td>
</tr>
</tbody>
</table>

Additional beneficiaries can be established in MS, AC or TC included in the list of countries eligible for funding provided in General Annex A to the Work Programme (see TC exceptional cases below). Partner organisations can be established anywhere in the world.

**EID > 2 beneficiaries:** Please note that beneficiaries of an EID with more than 2 beneficiaries, must be established in more than 2 MS or AC in order to respect the 40.0% rule (see below).

**Duration of support:** 3-36 months

Researchers in EID shall spend at least 50% of their time in the non-academic sector.
Level of participation

✓ **Beneficiaries** are the legal entities that sign the Grant Agreement and have the responsibility for the proper implementation of the action. They contribute directly to the implementation of the research, transfer of knowledge and training activities by recruiting, supervising, hosting, training and seconding researchers.

✓ **Partner organisations** contribute to the implementation of the action, but do not sign the Grant Agreement. Partner organisations do not employ the researchers under the action.
ITN – consortia

Typical size of 6-10 beneficiaries

Typical size of 4-8 beneficiaries

Typical size of 2-3 beneficiaries
Innovative Training Networks are exclusively for early-stage researchers in the first 4 years (full-time equivalent research experience) of their career and not awarded a PhD at the time of their (first) recruitment.

**Full-time equivalent research experience** is measured from the date when a researcher obtained the degree which would formally entitle him or her to embark on a doctorate, either in the country in which the degree was obtained or in the country in which the researcher is recruited.

- Researchers recruited for min. 3 months and max. 36 months.
- No restrictions based on nationality.
ITN - Mobility rule

Researchers must not have resided or carried out their main activity (work, studies, etc.) in the country of the recruiting beneficiary for more than 12 months in the 3 years immediately before the recruitment date.
EURAXESS - Researchers in Motion

How can we help you?

I am
Please select

I want
Please select

SEARCH

Welcome

EURAXESS - Researchers in Motion is a unique pan-European initiative delivering information and support services to professional researchers. Backed by the European Union and its Member States, it supports researcher mobility and career development, while enhancing scientific collaboration between Europe and the world.

EURAXESS connects researchers and entrepreneurs, allows universities and

http://ec.europa.eu/euraxess/
Research and Training Activities

- **Training through research** by means of individual, personalised projects, including meaningful exposure to different sectors;
- Development of **network-wide training activities** (e.g. workshops, summer schools);
- **Provision of structured training courses** (e.g. tutorials, lectures);
- **Exchanging knowledge** with the members of the network through undertaking intersectoral visits and secondments;
- **Invitation of visiting researchers** originating from the academic or nonacademic sector.
ITN – Networking activities

Networking activities:
• Organisation of scientific or managerial network meetings;
• Visits and secondments between partners in order to exchange knowledge;
• Invitation of external experts for specialist input;
• Attendance of the recruited researchers at international conferences and workshops;
• Use of the Internet, email and video conferencing;
• Collaboration with other ITN project or research group;
• Organisation of a final network conference.
the primary goal of public engagement activities is to create awareness among the general public of the research work performed and its implications for citizens and society.
Transferable skills:

- **Training related to research and innovation**: management of IPR, take up and exploitation of research results, communication, standardisation, ethics, scientific writing, personal development, team skills, multicultural awareness, gender issues, research integrity, etc.

- **Training related to management or grant searching**: involvement in the organisation of network activities, entrepreneurship, management, proposal writing, enterprise start-up, task co-ordination, etc.
European Joint Doctorates (EJD)

• EJD has the objective of promoting international, intersectoral and multi/inter-disciplinary collaboration in doctoral-level training in Europe through the creation of joint doctoral programmes, leading to the delivery of joint, double or multiple doctoral degrees.

• An EJD must be composed of at least three independent beneficiaries entitled to award doctoral degrees from three different MS or AC. At least two institutions conferring a joint, double or multiple doctoral degree must be established in an MS or AC.
European Joint Doctorates (EJD)

**Joint degree**: single diploma issued by at least two higher education institutions offering integrated programme and recognised officially in the countries where the degree-awarding institutions are located.

**Double or multiple degree**: two or more separate national diplomas issued by two or more higher education institutions and recognised officially in the countries where the degree-awarding institutions are located.
European Joint Doctorates (EJD)

• The joint supervision of fellows is mandatory, as is the creation of a joint governance structure with joint admission, selection, supervision, monitoring and assessment procedures.

• Each recruited researcher must:
  • be selected, supervised, monitored and assessed through a joint governance structure
  • be enrolled on a joint doctoral programme.
European Joint Doctorates (EJD)

- **Letters of institutional commitment signed by an authorised legal representative must be included in Part B.7 of the proposal from each of the beneficiaries that would award the (joint, double or multiple) doctoral degrees** stating their agreement to ensure the provision of such degrees should the proposal receive funding.

- **If successful, a copy of the final agreement between the institutions will be requested as a deliverable** after the start of the action.
## Financial modalities for ITN

<table>
<thead>
<tr>
<th>Marie Skłodowska-Curie Action</th>
<th>Researcher unit cost**</th>
<th>Institutional unit cost**</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>person/month</td>
<td>person/month</td>
</tr>
<tr>
<td>Living allowance*</td>
<td>3110</td>
<td>1800</td>
</tr>
<tr>
<td>Mobility allowance</td>
<td>600</td>
<td>1200</td>
</tr>
<tr>
<td>Family allowance</td>
<td>500</td>
<td></td>
</tr>
<tr>
<td>Innovative Training Networks</td>
<td>1800</td>
<td>1200</td>
</tr>
<tr>
<td></td>
<td>Research and networking costs</td>
<td>Management and indirect costs</td>
</tr>
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</table>
# Call deadlines 2017

**Conditions for the Marie Skłodowska-Curie Innovative Training Networks call**

*Opening date(s), deadline(s), indicative budget(s):* 13

<table>
<thead>
<tr>
<th>Topics (Type of Action)</th>
<th>Budgets (EUR million)</th>
<th>Deadlines</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2017</td>
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</table>

Opening: 15 Sep 2016

<table>
<thead>
<tr>
<th>MSCA-ITN-2017 (MSCA-ITN-ETN)</th>
<th>370.00</th>
<th>10 Jan 2017</th>
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<tbody>
<tr>
<td>MSCA-ITN-2017 (MSCA-ITN-EID)</td>
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<tr>
<td>MSCA-ITN-2017 (MSCA-ITN-EJD)</td>
<td>32.00</td>
<td></td>
</tr>
<tr>
<td>Overall indicative budget</td>
<td>430.00</td>
<td></td>
</tr>
<tr>
<td>Excellence</td>
<td>Impact</td>
<td>Quality and efficiency of the implementation</td>
</tr>
<tr>
<td>---------------------------------------------------------------------------</td>
<td>------------------------------------------------------------------------</td>
<td>---------------------------------------------------------------------</td>
</tr>
<tr>
<td>Quality, innovative aspects and credibility of the research programme</td>
<td>Enhancing the career perspectives and employability of researchers and</td>
<td>Coherence and effectiveness of the work plan, including appropriateness of the allocation of tasks and resources, (including awarding of the doctoral degrees for EID and EJD projects)</td>
</tr>
<tr>
<td>(including interdisciplinary, intersectoral and, where appropriate, gender aspects)</td>
<td>contribution to their skills development</td>
<td></td>
</tr>
<tr>
<td>Quality and innovative aspects of the training programme</td>
<td>Contribution to structuring doctoral / early-stage research training at the European level and to strengthening European innovation capacity, including the potential for:</td>
<td>Appropriateness of the management structures and procedures, including quality management and risk management (with a mandatory joint governing structure for EID and EJD projects)</td>
</tr>
<tr>
<td>(including transferable skills, interdisciplinary, intersectoral and, where appropriate, gender aspects)</td>
<td>a) meaningful contribution of the non-academic sector to the doctoral/research training, as appropriate to the implementation mode and research field</td>
<td></td>
</tr>
<tr>
<td></td>
<td>b) developing sustainable joint doctoral degree structures (for EJD projects only)</td>
<td></td>
</tr>
<tr>
<td>Quality of the supervision</td>
<td>Quality of the proposed measures to exploit and disseminate the project results</td>
<td>Appropriateness of the infrastructure of the participating organisations</td>
</tr>
<tr>
<td>(including mandatory joint supervision for EID and EJD projects)</td>
<td>Quality of the proposed measures to communicate the project activities to different target audiences</td>
<td>Competences, experience and complementarity of the participating organisations and their commitment to the programme</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>50%</th>
<th>30%</th>
<th>20%</th>
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<tbody>
<tr>
<td>1</td>
<td>2</td>
<td>3</td>
</tr>
</tbody>
</table>

Priority in case of ex aequo
Marie Skłodowska-Curie Actions – Individual Fellowships (IF)
Why?

Are you an experienced researcher thinking about your next career move?

Individual Fellowships fund researchers looking to enhance their career development and prospects by working abroad.
Individual Fellowships (IF)

Objective

• enhance the creative and innovative potential of experienced researchers
• provide opportunities to acquire new knowledge, work on research projects in a European context or outside Europe, resume a career or return to Europe

Scope

• Individual, trans-national fellowships awarded to the best or most promising researchers
• European Fellowships or Global Fellowships

Expected Impact

• release the full potential of researchers and to catalyse significant development in their careers in both the academic and non-academic sectors
• strengthen the contact network of the researcher and the host organisation
An IF action in practice

IF offers appropriate funding for experienced researchers who move to another country for research, innovation, training and networking activities.

The proposal is built around a concrete plan of training-through-research (Career Development Plan) at the host organisation. In addition to research objectives, this plan comprises the researcher’s training and career needs, including training on transferable skills, planning for publications, and participation in conferences.

The researcher is therefore expected to implement the research/innovation activities also by means of organising/taking part in training courses, workshops, summer schools, seminars, conferences, etc. aimed at sharing knowledge, acquiring new skills and developing careers.

Appropriate supervision and support is provided to researchers by the host organisation through the supervisor(s). Regular meetings between the supervisor and the researcher will be the backbone for the planning and the implementation of the research and innovation action.

Proposals should consider these elements and provide a convincing concept and work-plan.
Individual Fellowships (IF)

Mobility
Mobility rule

For Standard (ST) the researcher must not have resided or carried out his/her main activity (work, studies, etc.) in the country of the host organisation for more than 12 months in the 3 years immediately prior to the deadline for submission of proposals.
This action provides financial support for individual experienced researchers who want to work in host organisations established in EU Member States (MS) or Associated Countries (AC)*.

The Global Fellowship option also includes an initial period spent in a Partner organisation located outside of Europe MS or AC.

Individual Fellowships (IF)

Reading the Guide for Applicants:

The proposal should be prepared by the researcher in liaison with the applicant organisation, which is represented by the main supervisor. It is important to note that the experienced researcher and the supervisor must be two different people.

Proposals can be submitted by the researcher. However, the submission of the proposal (and other actions that follow this procedure such as withdrawal) falls under the final responsibility of the applicant organisation, represented by the main supervisor.
Only one proposal per experienced researcher can be submitted for this call of proposals.
Only one proposal

Keep in mind that **only one proposal per researcher** may be submitted to this call. In the event of multiple submissions, REA will contact the supervisor and researcher, who will then choose the proposal to be evaluated:

- In case no reply is received, the first submitted proposal will be evaluated.
- In case of disagreement between supervisor and researcher, the supervisor's opinion prevails.
IF – European and Global

European Fellowships

EFs: 12-24 months

Global Fellowships

GFs: 12-24 months for the outgoing phase plus 12 month return phase in Europe

Mobility rule
European Fellowships

Global Fellowships

Academic Sector or Non-Academic Sector

12-24 months

Academic Sector or Non-Academic Sector

12 months

12-24 months

IF – European and Global
**IF – Participants**

**Beneficiary**

- Beneficiary is the host organisation that not only recruits, supervises and assures the training of the researcher, but also appoints the scientist in charge. The Beneficiary signs the grant agreement, receives funding, claims costs and takes complete responsibility for executing the proposal.

**Partner Organisations**

- Partner organisations are institutions that provide additional training and host the researcher during secondments. The partner organisations **do not recruit any researchers** and **do not sign the grant agreement**. As such partner organisations **cannot directly claim any costs from the action**.
Only one proposal per experienced researcher can be submitted for this call of proposals.
Standard European Fellowships (EF-ST)

1. The researcher must be an **experienced researcher**
2. The researcher may be of **any nationality**. No age restrictions apply.
3. The researcher must **move or have moved** (transnational mobility) **from any country to the MS or AC** where the beneficiary is located.

The researcher must comply with the **mobility rule**: 

The researcher must not have resided or carried out his/her main activity (work, studies, etc.) in the country of the beneficiary for more than 12 months in the 3 years immediately before the call deadline.
Standard European Fellowships (EF-ST)

- Physics (PHY)
- Chemistry (CHE)
- Social Sciences and Humanities (SOC)
- Mathematics (MAT)
- Information Science and Engineering (ENG)
- Life Sciences (LIF)
- Environment and Geosciences (ENV)
- Economic Sciences (ECO)
Career Restart Panel (EF-CAR)

The Career Restart Panel (CAR) is a multidisciplinary panel of the EF which provides financial support to individual researchers who wish to resume research in Europe after a career break (e.g. after parental leave, working outside research, etc.).

1. The researcher must be an experienced researcher
2. The researcher may be of any nationality. No age restrictions apply.
3. The researcher must move or have moved (transnational mobility) from any country to the MS or AC where the beneficiary is located.

The researcher must comply with the CAR mobility rule: The researcher must not have resided or carried out the main activity (work, studies, etc.) in the country of the beneficiary for more than 36 months in the 5 years immediately before the call deadline.
4. The experienced researcher must have had a **career break in research**, i.e. they **must not have been active in research** for at least 12 months immediately prior to the deadline for submission of proposals (corresponding to the period 15 September 2016 to 14 September 2017).

**Whether or not the researcher has been active in research is determined on the basis of fellowships or employment contracts in the domain of research.**

The professional status confirming the eligibility (e.g. unemployment, parental or sick leave, no fellowship or no employment contract in the domain of research) of the researcher during the period 15 September 2016 to 14 September 2017 must be clearly explained in the proposal, both in part A and B.

Publication activities or mere association to a university are not taken into account to determine the career research break. **Mere association** is any other link to the university that is not considered as an employment contract or a fellowship agreement.
Reintegration Panel (EF-RI)

-The Reintegration Panel is a multidisciplinary panel of the European Fellowships dedicated to researchers who wish to return and reintegrate in a longer term research position in Europe.

1. The researcher must be an **experienced researcher**.
2. The researcher must be a **national or long-term resident of a MS or AC**. No age restrictions apply.

*Long-term residents are researchers who spent a period of full-time research activity of at least 5 consecutive (without breaks in research) years in one or more MSs or ACs.*
Reintegration Panel (EF-RI)

3. The researcher must move or have moved (transnational mobility) **directly from a TC** (excluding compulsory national service and/or short stays such as holidays) **to the MS or AC where the beneficiary is located**. In absence of a direct move from the TC, the proposal will not be eligible as EF-RI.

The researcher must comply with the **RI mobility rule:**

The researcher must not have resided or carried out the main activity (work, studies, etc.) in the country of the beneficiary for more than 36 months in the 5 years immediately before the call deadline.

*Example of 'direct mobility':* the researcher has worked in the United States for the past year. He moved back to Portugal three months ago and submits a proposal with a Portuguese host. The proposal is eligible.

*Example of 'indirect mobility':* the researcher has worked in the United States for the past year. He moved back to Portugal three months ago and submits a proposal with a German host. The proposal is not eligible.
The Society & Enterprise Panel is a multidisciplinary panel of the European Fellowships dedicated to career opportunities for researchers seeking to work on research and innovation projects in an organisation from the non-academic sector.

1. The researcher must be an experienced researcher
2. The researcher may be of any nationality. No age restrictions apply.
3. The researcher must move or have moved (transnational mobility) from any country to the MS or AC where the beneficiary is located.

The researcher must comply with the SE mobility rule:
The researcher must not have resided or carried out the main activity (work, studies, etc.) in the country of the beneficiary for more than 36 months in the 5 years immediately before the call deadline.
4. The beneficiary must be an entity from the non-academic sector as described under Definitions.

- The non-academic status is assigned to entities not having the academic status, i.e. entities which are not:
  - Public or private higher education establishments awarding academic degrees
  - Public or private non-profit research institutes whose primary mission is to pursue research
  - International European interest organisations
GLOBAL FELLOWSHIPS (GF)

Global Fellowships are composed of an **outgoing phase** during which the researcher undertakes mobility to a **partner organisation** in a **TC for a period of between 12 and 24 months**, followed by a **mandatory 12-month return period** to the beneficiary located in a **MS or AC**.

1. The researcher must be an **experienced researcher**
2. The researcher must be **national or long-term resident of a MS or AC**. No age restrictions apply.
3. The researcher must **move or have moved** (transnational mobility) **from any country** to the partner organisation located in the **TC**.

The researcher must comply with the **GF mobility rule**:

The researcher must not have resided or carried out their main activity (work, studies, etc.) in the country of the TC partner organisation where the initial outgoing phase takes place for more than 12 months in the 3 years immediately before the call deadline.
GLOBAL FELLOWSHIPS (GF)

4. a. The beneficiary must be located in an MS or AC, and,  
b. The partner organisation for the initial outgoing phase must be situated in a TC and is the entity where the initial outgoing phase takes place.
Letter of commitment- GF

Each partner organisation in a TC must include an up-to-date letter of commitment in Part B of the proposal to demonstrate its real and active participation in the proposed action and its precise role should also be clearly described in the proposal.
Global Fellowships (GFs)

Proposals are allocated for evaluation either to one of the 8 main scientific panels

Physics (PHY)
Chemistry (CHE)
Social Sciences and Humanities (SOC)
Mathematics (MAT)
Information Science and Engineering (ENG)
Life Sciences (LIF)
Environment and Geosciences (ENV)
Economic Sciences (ECO)
Secondments

During the implementation of the IF the Experienced Researcher may be seconded to another institution in Europe. Such secondments must significantly contribute to the impact of the fellowship and therefore in certain research fields would be expected to take place in the non-academic sector.

The organisation where the secondment takes place is a partner organisation and must be located in the Member States or Associated Countries.

<table>
<thead>
<tr>
<th>Duration of the fellowship</th>
<th>Maximum duration of secondment</th>
</tr>
</thead>
<tbody>
<tr>
<td>≤ 18 months</td>
<td>3 months</td>
</tr>
<tr>
<td>&gt; 18 months</td>
<td>6 months</td>
</tr>
</tbody>
</table>

The secondment phase can be a single period or divided into shorter mobility periods.
Short visit is not a "secondment"

- Secondments have a clear impact on the project, are planned before, and have a particular scope – for example, without the secondment the final results of the project would not be possible. A short visit on the other hand will have a limited impact and could be spontaneous.

- The purpose of a secondment is providing transfer of knowledge and training, while the aim of a short visit is simply to gather data and information.

- The secondment implies mobility to a partner organisation in a MS/AC.
Research, Training and Development

• A concrete plan of *training-through-research* at the host organisation’s premises.

• well-defined **objective** in terms of career advancement (by attaining a leading independent position for example) or resuming a research career after a break.

• **final outcome** to develop and significantly widen the competences of the Experienced Researcher, particularly in terms of multi/interdisciplinary expertise, intersectoral experience and transferable skills.

• this plan comprises the researcher’s **training and career needs**, including training on transferable skills, planning for publications and participation in conferences.
Transferable skills:

- Training related to research and innovation: management of IPR, take up and exploitation of research results, communication, standardisation, ethics, scientific writing, personal development, team skills, multicultural awareness, gender issues, research integrity, etc.

- Training related to management or grant searching: involvement in the organisation of network activities, entrepreneurship, management, proposal writing, enterprise start-up, task co-ordination, etc.
Public engagement

Public Engagement

the primary goal of public engagement activities is to create awareness among the general public of the research work performed and its implications for citizens and society.
Outreach & Communication

Outreach and Communication Activities in the MSCA under Horizon 2020

Financial Aspects

<table>
<thead>
<tr>
<th>Researcher unit cost in EUR person/month</th>
<th>Institutional unit cost in EUR person/month</th>
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</thead>
<tbody>
<tr>
<td>Living* Allowance</td>
<td>Mobility Allowance</td>
</tr>
<tr>
<td>4,650*</td>
<td>600</td>
</tr>
</tbody>
</table>

* The country correction coefficients that will be applied are indicated in Table 4 in Part 3 of the Work Programme

The financial support for Marie Skłodowska-Curie IFs takes the form of a grant covering up to 100% of the costs.
## Award criteria

### IF - Marie Skłodowska-Curie Individual Fellowships

<table>
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<tr>
<th>Excellence</th>
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<th>Quality and efficiency of the implementation</th>
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<td>Enhancing the potential and future career prospects of the researcher</td>
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<td>Appropriateness of the allocation of tasks and resources</td>
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<td>Quality of the supervision and of the integration in the team/institution</td>
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<td>Appropriateness of the management structure and procedures, including risk management</td>
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<td>Appropriateness of the institutional environment (infrastructure)</td>
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<th>20%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Weighting</td>
<td>1</td>
<td>2</td>
<td>3</td>
</tr>
</tbody>
</table>

**Priority in case of ex aequo**

**NB:** An overall threshold of 70% will be applied to the total weighted score.
## Call deadlines 2017

**Conditions for the Marie Skłodowska-Curie Individual Fellowships call**

Opening date(s), deadline(s), indicative budget(s):

<table>
<thead>
<tr>
<th>Topics (Type of Action)</th>
<th>Budgets (EUR million)</th>
<th>Deadlines</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>2017</td>
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<tr>
<td><strong>Opening: 11 Apr 2017</strong></td>
<td></td>
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<tr>
<td>MSCA-IF-2017 (MSCA-IF-EF-CAR)</td>
<td>205.00</td>
<td>14 Sep 2017</td>
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<tr>
<td>MSCA-IF-2017 (MSCA-IF-EF-RI)</td>
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<td>MSCA-IF-2017 (MSCA-IF-EF-ST)</td>
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<td>MSCA-IF-2017 (MSCA-IF-EF-SE)</td>
<td>10.00</td>
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<tr>
<td>MSCA-IF-2017 (MSCA-IF-GF)</td>
<td>33.70</td>
<td></td>
</tr>
<tr>
<td><strong>Overall indicative budget</strong></td>
<td><strong>248.70</strong></td>
<td></td>
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</table>
# Overview of IF

<table>
<thead>
<tr>
<th>INDIVIDUAL FELLOWSHIPS</th>
<th>EUROPEAN (EF)</th>
<th>GLOBAL</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>ST</td>
<td>CAR</td>
</tr>
<tr>
<td><strong>Nationality</strong></td>
<td>ANY</td>
<td>ANY</td>
</tr>
<tr>
<td><strong>Mobility</strong></td>
<td>From ANY country to MS or AC</td>
<td>From ANY country to MS or AC</td>
</tr>
<tr>
<td>Career break in research</td>
<td>≤ 12 months in the last 5 years</td>
<td>≤ 36 months in the last 5 years</td>
</tr>
<tr>
<td><strong>Beneficiary</strong></td>
<td>MS or AC</td>
<td>MS or AC</td>
</tr>
<tr>
<td><strong>Entity with a capital or legal link</strong></td>
<td>MS or AC</td>
<td>MS or AC</td>
</tr>
<tr>
<td><strong>Partner Organisation</strong></td>
<td>MS or AC</td>
<td>MS or AC</td>
</tr>
<tr>
<td><strong>Duration (months)</strong></td>
<td>12 to 24</td>
<td>12 to 24</td>
</tr>
<tr>
<td><strong>Scientific Areas</strong></td>
<td>8</td>
<td>8</td>
</tr>
<tr>
<td><strong>Number of Ranking Lists</strong></td>
<td>8</td>
<td>1</td>
</tr>
<tr>
<td><strong>Budget (total EUR 248.7 million)</strong></td>
<td>EUR 200 million</td>
<td>EUR 10 million</td>
</tr>
</tbody>
</table>
Links


http://ec.europa.eu/research/mariecurieactions/index_en.htm
Links

http://cordis.europa.eu/projects/home_it.html

Cenni di progettazione in ambito Individual Fellowships (IF)
Come presentare una proposta progettuale
Agenda

- Come presentare una proposta progettuale
- I form amministrativi
- La parte B
- Tips & Tricks
Eligibility conditions

A proposal will only be considered eligible if it meets all of the following conditions:

✓ It is received by the Commission or by the Research Executive Agency before the deadline given in the call text.

✓ It involves at least the minimum number of participants according to the eligibility conditions for participants.

✓ It is complete (i.e. both the requested administrative forms and the proposal description are present).
Calls for Proposals

Horizon 2020

- Excellent Science
  - European Research Council (ERC)
  - Future and Emerging Technologies (FET)
  - Marie-Sklodowska-Curie Actions
- Industrial Leadership
  - Leadership in enabling and industrial technologies (LEIT)
  - Information and Communication Technologies

Status: [ ] Calls with forthcoming topics  [ ] Calls with open topics  [ ] Calls with only closed topics

Sort by: [ ] Call title  [ ] Call identifier  [ ] Publication date

Excellent Science
- Marie Skłodowska-Curie Co-funding of regional, national and international Interaction and Harmonisation of Research Training Programmes (H2020-MSCA-ITN-2017)
- Marie Skłodowska-Curie Individual Fellowships (H2020-MSCA-ITN-2017)
- Marie Skłodowska-Curie National Contact Points (H2020-MSCA-NCP-2017)

Publication dates:
- 14 October 2015

In addition to the search facilities, the full list of H2020 Calls can be found [here](http://ec.europa.eu/research/participants/portal/desktop/en/home.html)
HORIZON 2020 Work Programme 2016 - 2017

3. Marie Skłodowska-Curie Actions

Important notes on the second Horizon 2020 Work Programme:

This Work Programme covers 2016 and 2017. The parts of the Work Programme that relate to 2017 are provided at this stage on an indicative basis. The Work Programme parts will be decided during 2016.

Start Submission

- **Type of Action**: CAR 8th Career Restart panel [MSCA-IF-EF-CAR]
  - **Topic**: Individual Fellowships - MSCA-IF-2017

- **Type of Action**: RI 8th Reintegration panel [MSCA-IF-EF-RI]
  - **Topic**: Individual Fellowships - MSCA-IF-2017

- **Type of Action**: Society and Enterprise panel [MSCA-IF-EF-SE]
  - **Topic**: Individual Fellowships - MSCA-IF-2017

- **Type of Action**: Standard EF [MSCA-IF-EF-ST]
  - **Topic**: Individual Fellowships - MSCA-IF-2017

- **Type of Action**: Global Fellowships [MSCA-IF-GF]
  - **Topic**: Individual Fellowships - MSCA-IF-2017

Guidance on proposal submission: [H2020 ONLINE MANUAL]
IT Guidance: [HOW TO]
EUROPEAN COMMISSION AUTHENTICATION SERVICE (ECAS)

(authenticates your identity on European Commission websites)

Participants Portal
requires you to authenticate

Login Not registered yet

Is the selected domain correct?
External Change it

Username or e-mail address:

Password:

More options...
- Remember my username
- Warn me each time an application asks for my identity
- View my ECAS account details after logging me in

Login Lost your password?

* Required fields

Last update: 07/01/2015 (3.11.1.1-hum) | 10 ms
Step 5
Edit Proposal

Edit Proposals’ Forms

In this step you can edit the administrative forms and upload the proposal itself.

**WARNING:** This proposal contains changes that have not yet been submitted...

Administrative Forms

Edit will open the forms in Adobe Reader.

- edit forms
- view history
- print preview

Part B and Annexes

In this section you may upload the technical annex of the proposal (in PDF format only) and any other requested attachments.

- Part B1: upload
- Part B2: upload
### Part A of the Proposal

<table>
<thead>
<tr>
<th>Section</th>
<th>Title</th>
<th>Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>General information</td>
<td>Show</td>
</tr>
<tr>
<td>2</td>
<td>Participants &amp; contacts</td>
<td>Show</td>
</tr>
<tr>
<td>3</td>
<td>Budget</td>
<td>Show</td>
</tr>
<tr>
<td>4</td>
<td>Ethics</td>
<td>Show</td>
</tr>
<tr>
<td>5</td>
<td>Call-specific questions</td>
<td>Show</td>
</tr>
</tbody>
</table>
TABLE OF CONTENTS

In drafting PART B of the proposal, applicants must follow the structure outlined below.

**DOCUMENT 1 (13-PAGE LIMIT APPLIED)**

START PAGE (1 page)

LIST OF PARTICIPATING ORGANISATIONS

START PAGE COUNT (MAX 10 PAGES SECTIONS 1-3)

1. EXCELLENCE
2. IMPACT
3. QUALITY AND EFFICIENCY OF THE IMPLEMENTATION

STOP PAGE COUNT (MAX 10 PAGES SECTIONS 1-3)

**DOCUMENT 2 (NO OVERALL PAGE LIMIT APPLIED)**

4. CV OF THE EXPERIENCED RESEARCHER
5. CAPACITIES OF THE PARTICIPATING ORGANISATIONS
6. ETHICAL ASPECTS
7. LETTER OF COMMITMENT OF PARTNER ORGANISATION (GF ONLY)

Please note that:

- Applicants must ensure that document 1 does not exceed the total page limit of 13 pages. The Start Page must consist of 1 whole page. The Table of Contents must consist of 1 whole page. The List of Participating Organisations must consist of 1 whole page. Section 1 must start on page 4 of the document. Expert evaluators will be instructed to disregard any excess pages above the 10 page limit. Such excess pages will be watermarked.

- No reference to the outcome of previous evaluations of a similar proposal should be included in the text. Experts will be strictly instructed to disregard any such references.
Part B of the Proposal

The maximum total length of sections 1 to 3 of Part B of the proposal is **10 pages**, as indicated in the proposal template.

There is no page limit per section. Within the overall page limit, applicants are therefore free to decide on the number of pages dedicated to each section.

Please remember that it is your responsibility to verify that you conform to page limits. **Experts will be instructed to disregard any excess pages above the 10 page limit.**

The **minimum font** size allowed is **11** points. The page size is **A4**, and all **margins** (top, bottom, left, right) should be at least **15 mm** (not including any footers or headers). Ensure that the font chosen is clearly readable (e.g. Arial or Times New Roman).
• Introduction, state-of-the-art, objectives and overview of the action
• Research methodology and approach
• Originality and innovative aspects of the research programme
• The gender dimension in the research content (if relevant)
• The interdisciplinary aspects of the action (if relevant)
• Explain how the high-quality, novel research is the most likely to open up the best career possibilities for the experienced researcher and new collaboration opportunities for the host organisation(s).
<table>
<thead>
<tr>
<th>IF - Marie Skłodowska-Curie Individual Fellowships</th>
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<tr>
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**Weighting**

<table>
<thead>
<tr>
<th>1</th>
<th>2</th>
<th>3</th>
</tr>
</thead>
</table>

**Priority in case of ex aequo**

NB: An overall threshold of 70% will be applied to the total weighted score.

- Explain how the Experienced Researcher will gain new knowledge during the fellowship at the hosting organisation(s)
- Outline the previously acquired knowledge and skills that the researcher will transfer to the host organisation
<table>
<thead>
<tr>
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</tr>
</tbody>
</table>

**Weighting**

| 1 | 2 | 3 |

**Priority in case of ex aequo**

NB: An overall threshold of 70% will be applied to the total weighted score.

- Qualifications and experience of the supervisor(s)
- Hosting arrangements
• Applicants should **demonstrate** how their professional experience and the proposed research will contribute to their development as independent/mature researchers, **during** the fellowship.

• Please keep in mind that the fellowships will be awarded to the most talented researchers as shown by the proposed research and their track record (Curriculum Vitae, section 4), in relation to their level of experience.

• A complete **Career Development Plan should not be included in the proposal**, but it is part of implementing the action in line with the European Charter for Researchers. It should aim at reaching a realistic and well-defined objective in terms of career advancement (by attaining a leading independent position for example) or resuming a research career after a break. The plan should be devised with the final outcome to develop and significantly widen the competences of the experienced researcher, particularly in terms of multi/interdisciplinary expertise, inter-sectoral experience and transferable skills.
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</table>

**Weighting**

1 2 3

**Priority in case of ex aequo**

NB: An overall threshold of 70% will be applied to the total weighted score.

- Explain the expected impact of the planned research and training on the future career prospects of the experienced researcher after the fellowship.
- Describe the added value of the fellowship on the future career opportunities of the researcher.
- Which new competences and skills will be acquired? How should these make the researcher more successful?
### IF - Marie Skłodowska-Curie Individual Fellowships

<table>
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**Priority in case of ex aequo**

NB: An overall threshold of 70% will be applied to the total weighted score.
Impact

Reading the Work
Programme MSCA 2016-17:

Expected Impact:

At researcher level:

- Increased set of skills, both research-related and transferable ones, leading to improved employability and career prospects both in and outside academia
- Increase in higher impact R&I output, more knowledge and ideas converted into products and services
- Greater contribution to the knowledge-based economy and society

At organisation level:

- Enhanced cooperation and stronger networks
- Better transfer of knowledge between sectors and disciplines
- Boosting of R&I capacity among participating organisations

At system level:

- Increase in international, interdisciplinary and intersectoral mobility of researchers in Europe
- Strengthening of Europe’s human capital base in R&I with more entrepreneurial and better trained researchers
- Better communication of R&I results to society
- Increase in Europe’s attractiveness as a leading destination for R&I
- Better quality research and innovation contributing to Europe’s competitiveness and growth
**Career drivers and employability**
- MC fellows reported that MCF contributed significantly to other key career ‘drivers’, such as (i) access to high quality research facilities and labs, (ii) enlarging their professional network and (iii) improving their interdisciplinary skills.
- MCF can improve fellow’s immediate employability slightly better than other types of fellowship. In many instances former fellows have been offered an employment in the host institution after the end of MCF.

**Professional outputs**
- The results of the study shows that – all other factors considered – MC fellows’ publications are more often cited than the CG’s, and are more frequently published on influential scientific journals.
- MC fellows are more successful in applying for European Research Council (ERC)’s competitive grants for high quality research.
- Conversely, limited or no positive MC effects have been found concerning (i) submission/commercialization of patents; and (ii) obtaining private research funds.

**Employment status and career achievements**
- MC fellows achieve professorship titles more frequently than others, but somehow later in their career, and are more likely than the CG of leading a team of researchers, i.e. holding a principal investigator position.
- MC fellows often enjoy better employment contracts than the CG (e.g. open-ended tenure), but this does not necessarily implies higher income.
- MC fellows are more satisfied with their job than the CG, and this is true in general and for each individual aspect considered.
The proposal should be designed in such a way to achieve the desired impact. A Gantt Chart should be included in the text listing the following:

- Work Packages titles (for EF there should be at least 1 WP);
- List of major deliverables, if applicable;
- List of major milestones, if applicable;
- Secondments, if applicable.

The schedule should be in terms of number of months elapsed from the start of the action.
• Describe how the work planning and the resources mobilised will ensure that the research and training objectives will be reached.
• Explain why the amount of person-months is appropriate in relation to the activities proposed.
• Organisation and management structure, as well as the progress monitoring mechanisms put in place, to ensure that objectives are reached
• Research and/or administrative risks that might endanger reaching the action objectives and the contingency plans to be put in place should risk occur
• Involvement of entity with a capital or legal link to the beneficiary (in particular, name of the entity, type of link with the beneficiary and tasks to be carried out), if applicable
• The active contribution of the beneficiary to the research and training activities should be described. For Global Fellowships the role of partner organisations in Third Countries for the outgoing phase should also appear.

• Give a description of the main tasks and commitments of the beneficiary and all partner organisations (if applicable).

• Describe the infrastructure, logistics, facilities offered in as far they are necessary for the good implementation of the action.

NB: An overall threshold of 70% will be applied to the total weighted score.
“Structural” tips on how to write a successful proposal

- Use standard and concise English
- Make the text clear, well structured, and fluent
- Plan an index, use short paragraphs, point out key passages, schematise the concepts
- Insert only information relevant to the project
- Answer to ALL! the questions indicated in the form
- Coherent language in all proposal paragraphs (e.g. service – system, experimentation – test etc.)
Structural Tips on how to write a successful proposal

Make the proposal readable. Evaluator has few hours to read your proposal and evaluate it. Write in bold, use cursiv, underline.

Better one table than thousand words...
MSCA NCPs

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